

FINANCIAL RESULTS BRIEFING FOR THE FY2017 Infocom Corporation

2018.04.27

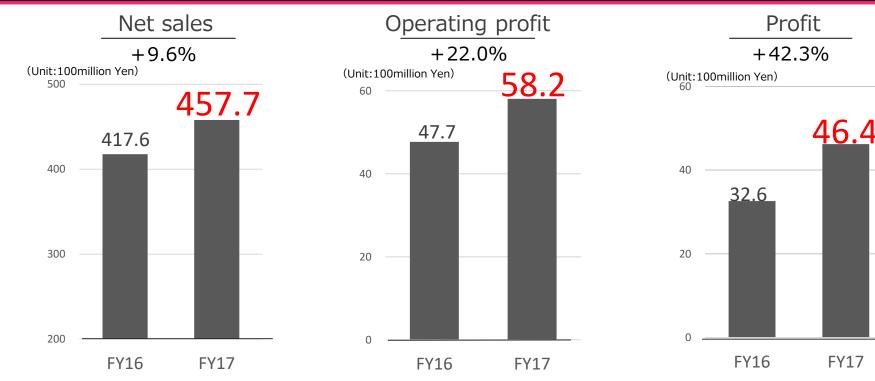
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FY2017 Results

01

Consolidated Financial Highlights



- Attributed record-breaking net sales to the recovery of priority growth drivers; health IT business, and growth of the e-book business.
- ✓ Record-breaking profits posted by increasing the sales
- Recorded gains on disposal data center as extraordinary profits.

Consolidated management performance

	FY16	FY17	Yc	γY	(Unit : 100
Net sales	417.6	457.7	+40.1	+9.6%	million yen)
Operating profit	47.7	58.2	+10.5	+22.0%	
(Operating margin)	(11.4)	(12.7)			
EBITDA	58.4	69.9	+11.5	+19.3%	
Ordinary profit	48.5	59.8	+11.3	+23.2%	
Net income attributable to					-
owners of parent	32.6	46.4	+13.8	+42.3%	
Earnings per share (Yen)	119.28	169.70	+50.42	+42.3%	_
ROE (%)	14.6%	17.9%	+3.	.3	

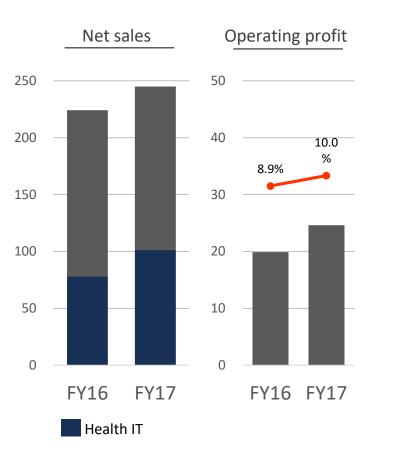
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Business Areas and Segment Structure



Business Solution Results (Consolidated)

(Unit: 100 million yen)



	FY16	FY17	Y	ρY
Net sales	224.1	244.9	+20.8	+9.3%
Health IT	78.1	101.2	+23.1	+29.6%
Operating profit	19.9	24.6	+4.7	+23.6%
(Operating margin)	(8.9%)	(10.0%)		

Net sales

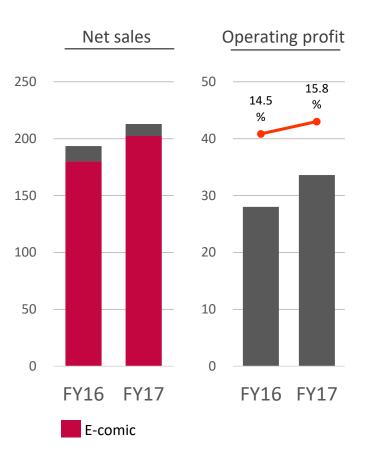
Favorable performance by the Health IT business including big SI projects for the pharmaceutical industries generate earnings growth.

Operating profit

Growth profits led by the favorable performance of products in the Health IT business for hospitals.

Digital Entertainment Results (Consolidated)

(Unit: 100 million)



	FY16	FY17	Yc	γY
Net sales	193.5	212.8	+19.3	+10.0%
E-book	180.0	202.3	+22.3	+12.4%
Operating profit	28.0	33.6	+5.6	+20.0%
(Operating margin)	(14.5%)	(15.8%)		

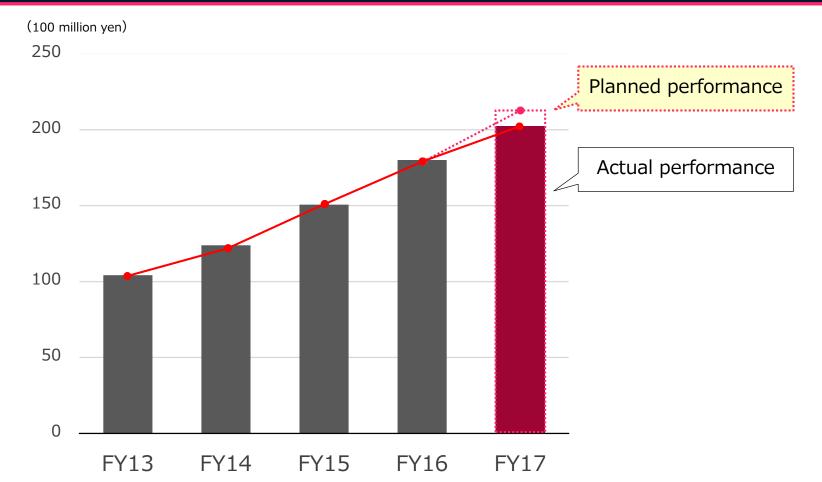
Net sales

Although the e-comics distribution business faced depression due to the pirated manga websites in 2Q, record-breaking net sales were posted due to such measures as initial exclusive distribution campaign.

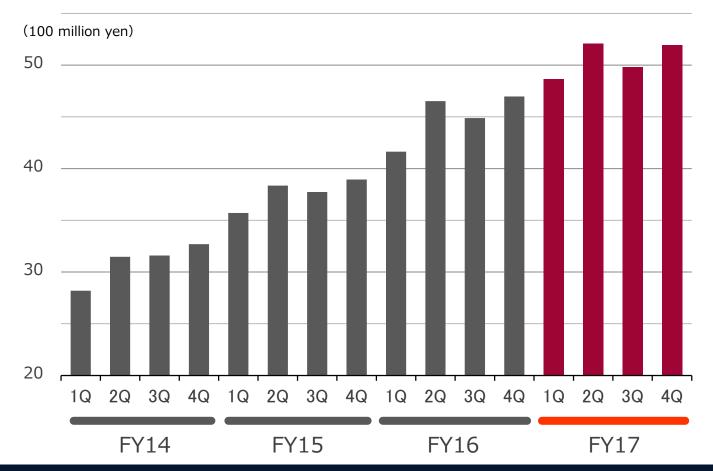
Operating income

Earnings growth posted, led by the sales growth of the e-comics business and improving operational efficiency.

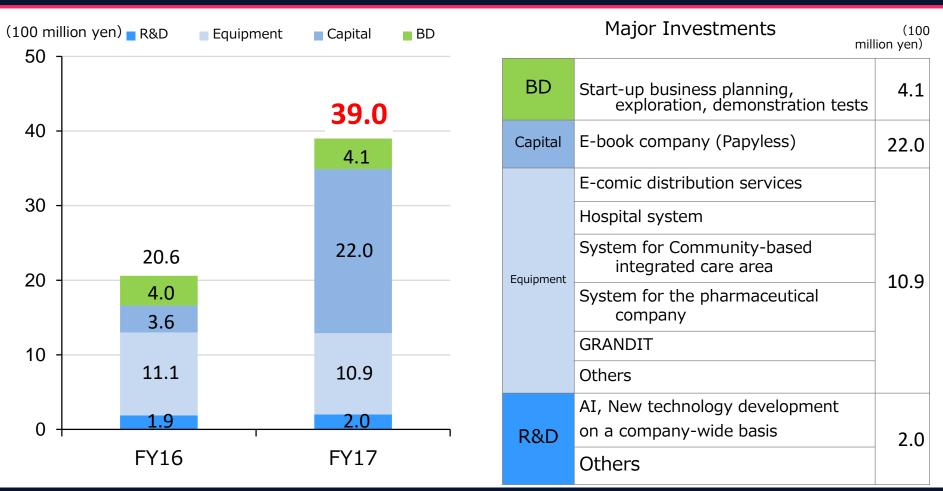
E-comic Distribution Performance (Year by Year)



E-book Distribution Performance (Quarterly)



Investment Record



Consolidated Balance Sheet

(Unit : 100 million yen, %)

	FY16		F	Y17		
	Amount	Ratio	Amount	Ratio	Change	Major factors for changes
Current assets	237.3	72.7	282.8	73.3	+45.5	 Cash and deposits +42.2 Notes and accounts receivable-trade +9.2
Fixed assets	88.8	27.3	102.9	26.7	+14.0	• Property, plant and equipment $\triangle 15.7$ • Investment securities $+30.8$
Total assets	326.2	100.0	385.7	100.0	+59.5	
Current liabilities Non-current	86.3	26.5	96.7	25.1	+10.4	 Accounts payable Income taxes payable +10.9
liabilities	3.1	1.0	5.4	1.4	+2.3	
Total liabilities	89.5	27.5	102.1	26.5	+12.6	
Total net assets	236.6	72.5	283.6	73.5	+47.0	• Retained earnings +39.4
Total liabilities and net	226.2		205 7			
assets	326.2	100.0	385.7	100.0	+59.5	
Equity ratio	72.2%		73.2%			

Consolidated Cash Flow

(100 million	• Income before income taxes	• Disposal of property, plant, and equipment			(Unit: 100	million yen)
yen)	+69.8	+24.3 • Purchases of investment securities $\triangle 22.0$		FY16	FY17	Change
200	 Depreciation and amortization +11.5 Income taxes paid △15.3 	• Purchases of intangible assets $\triangle 8.1$ • Purchases of property tangible $\triangle 2.9$	Operating CF	25.4	56.8	+31.4
	• Increase in notes and accounts receivable-trade \triangle 9.2	7	Investment CF	△11.1	∆6.9	+4.2
180		• Cash dividends paid $\triangle 6.8$	FCF	14.3	49.9	+35.6
100	△6.9		Financial CF	∆9.6	∆7.5	+2.2
160	+56.8	△7.5	Effect of exchange rate changes on cash and cash equivalents	0.0	0.0	±0
140		166.3	Net increase (decrease) in cash and cash equivalents	4.6	42.2	+37.6
120 100	124.0		The period cash and cash equivalents at the beginning of the period	119.4	124.0	+4.6
	FY16 OCF ICF Cash (equivalents) balance	Financial CF FY17 Cash (equivalents)balance	Cash and cash equivalents at end of the quarter	124.0	166.3	+42.3

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Forecast for FY2018

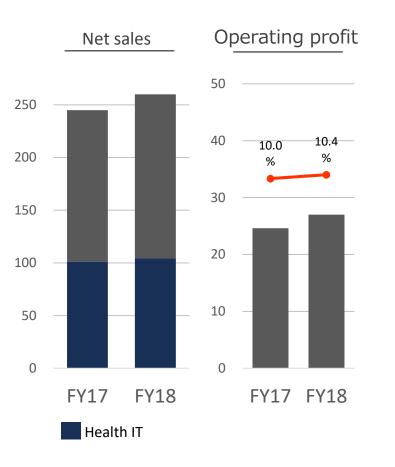
(Unit: 100 million yen, %)

	FY17	Actual per	formance		F	Y18 Foreca	st	
	1H	2H	Full year	1H	2H	Full Year	Change (Full year)	%change (Full year)
Net sales	212.0	245.7	457.7	230.0	270.0	500.0	+42.3	+9.2%
Operating profit	23.6	34.6	58.2	26.0	39.0	65.0	+6.7	+11.5%
(Operating margin)	(11.1)	(14.1)	(12.7)	(11.3)	(14.4)	(13.0)		
EBITDA	29.3	40.6	69.9	32.0	45.0	77.0	+7.1	+10.2%
Ordinary profit	26.3	33.5	59.8	26.5	39.0	65.5	+5.7	+9.5%
Profit Attributable to owners of parent	25.7	20.7	* 46.4	18.0	27.0	45.0	∆1.4	∆3.0%
Earnings per share(yen)			169.7			164.5	∆5.2	∆3.1%
ROE (%)			17.9%			15.0%	∆2.9	
* *Recorded gain or	disnos	al data c	ontor as o	vtraordin	ary prof	its (FV1 ⁻	7)	

* *Recorded gain on disposal data center as extraordinary profits (FY17)

Forecast for Business Solution Segment

(Unit : 100 million yen)



	FY17 (Result)	FY18(Forecast)	Y	οY
Net sales	244.9	260.0	+15.1	+6.2%
Health IT	101.2	104.5	+3.3	+3.3%
Operating profit	24.6	27.0	+2.4	+9.8%
(Operating margin)	(10.0%)	(10.4%)		

Net sales

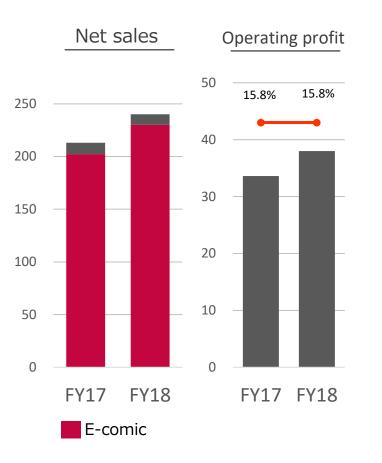
Expect revenue growth by favorable growing Health IT, while SI projects for pharmaceutical companies register a decline.

Operating income

Expect earnings growth, as Health IT growth offset BD investment cost

Forecast for Digital Entertainment segment

(Unit: 100 million yen)



	FY17 (result)	FY18 (Forecast)	Y	σY
Net sales	212.8	240.0	+27.2	+12.8%
E-comic	202.3	230.0	+27.7	+13.7%
Operating profit	33.6	38.0	+4.4	+13.1%
(Operating margin)	(15.8%) S	(15.8%)		

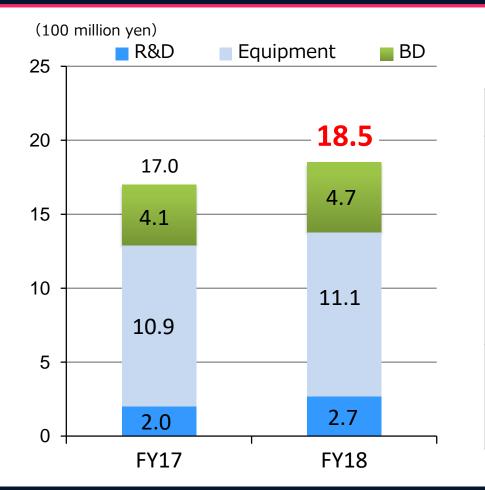
Expect YoY 13% revenue increase; the E-comics industry still faces pirated manga website

risks; aim to get high growth rate again in the second half of the FY18

Operating income

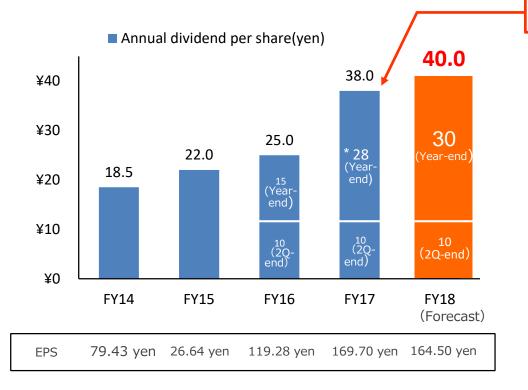
Expect record-breaking operating income by increasing sales of e-comic, improving data analysis and IT investments.

Investment Plan



	Major Investments (100) million yen)
R&D	Start-up business planning, exploration, demonstration tests	4.7
	E-comics	
	Hospital system	
Equipment	Systems for regional comprehensive care	11 1
Equipment	System for the pharmaceutical company	
	GRANDIT	
	Others	
	Al, New technology development on a company-wide basis	
BD	Community-based integrated care area	2.7
	Others	

Returning to shareholders



*Breakdown of 28 yen (Ordinary dividend 26 yen, memorial dividend 2 yen)

Dividend

In fiscal 2017, in addition to an interim dividend of 10 yen, we will pay a year-end dividend of 30 yen and plan a total dividend of 40 yen (payout ratio 24.3%)

Shareholders benefit

Implemented for shareholders holding one or more units stated in the register of shareholders as of September 30, 2018



Initiatives for FY2018



Initiatives for FY2018 E-comics

Aim for more growth than market's growth as a front-runner

1.Expand collaborative projects with publishers

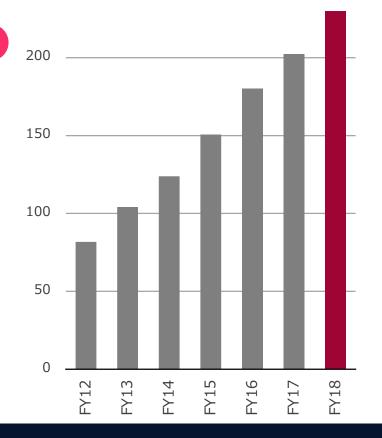
• Expansion of Initial exclusive distribution

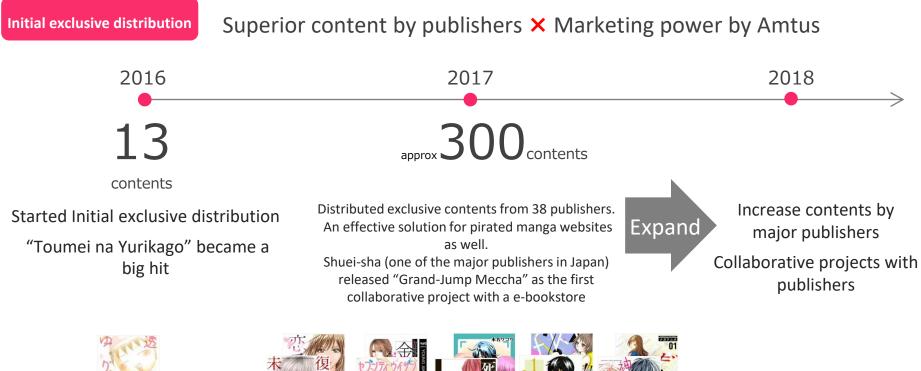
2. Strengthen data analysis

Strengthen big data analysis using AI

3. Expansion of business scale

- Overseas expansion
- M&As and alliance with another company in the same market









Utilization of AI

2016	2017	Since 2018
Automation tagging	Started big data analysis	Improve data analysis skill
Detect themes and keywords from read contents by using AI	Infrastructure development deal with bloated data Big data analysis (buying history, action history)	Analysis of non-numeric data/ Analysis and consideration of prediction method
Raise business efficiency Increase sales	Processing speed improvement Using for marketing (Improving web design)	Increasing personalized area (recommendation, web design) Understanding hot-selling contents

Alliance and collaboration with other e-book stores

Established "Japan E-Bookstore Association"

Counterplot for pirated manga websites Educational campaign for readers to buy qualified contents

Form an association and encourage sound development of e-book market

Capital and business tie-up

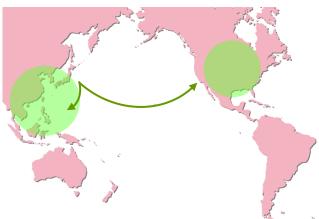
Share the acquisition of Papyless Co., Ltd. by discussing the specifics of the collaboration M生_けコミック ebookjapan リーモア Renta! 避まんが王国

Overseas expansion

Business expansion in Asia and North America

Started agent business for Taiwan, Korea, and North America

Our own contents distribution service is under consideration



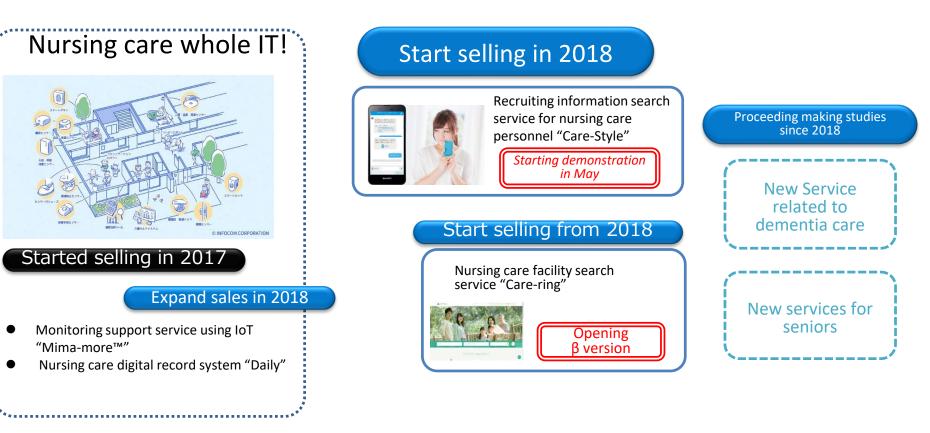
Initiatives for FY2018 E-comics and Health IT

1. Accelerate creating services in community-based integrated care

• Drive forward digitalizing nursing care (nursing care whole IT!) and relative service

2. Promotion for new services for hospitals and pharmaceutical companies

• Help a "working-style reform" for healthcare workers



FY2017~FY2019

Promote new services for client hospitals and pharmaceutical companies

Applying a working management system in medical institutions and nursing care institutions

Working management system $\ensuremath{\mathsf{CWS}}$

2016: Started the system for clinical nurses2017: Expanded for hospital staff members2018: Planning to apply to nursing care staff members



Strengthening of functions of products for pharmaceutical companies

Supporting solutions for medical representatives



Radiotherapy system iRad[®]-RT

Upgraded products for

radiology departments

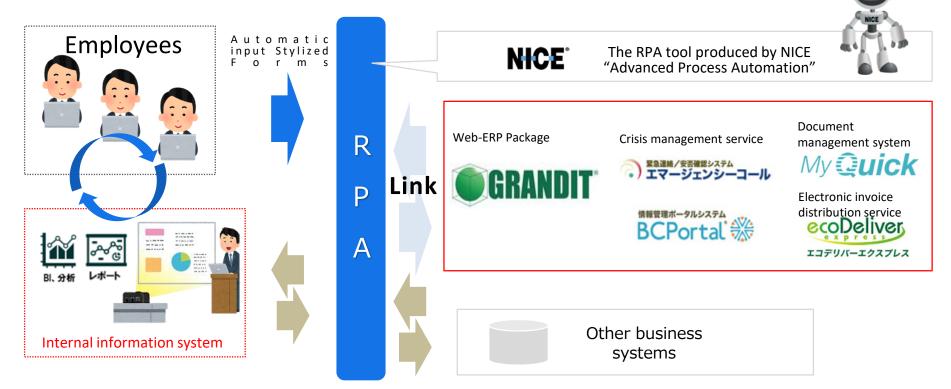
<u>Ac</u>	lvance1
	 ✓ Client management ✓ Activity management ✓ Add dashboard, etc.
<u>Ad</u>	vance2
	 More elaborate activity management
	 Recommendation Promotion plans

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Help sharing information among medical staff members and support "Team medical care"

Others: Work Style Reform using RPA

- Providing "Digital Labor Solution" combination with our services
- Planning to apply for healthcare jobs



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