

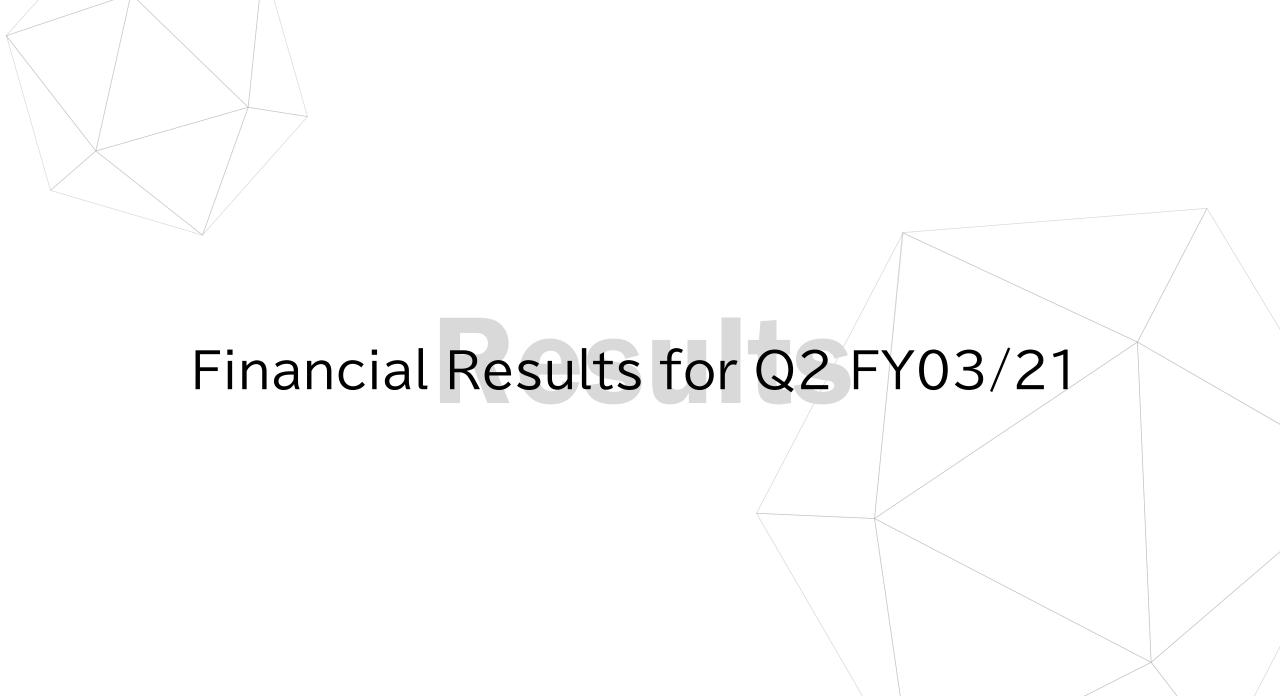
Contents

Financial Results for Q2 FY03/21

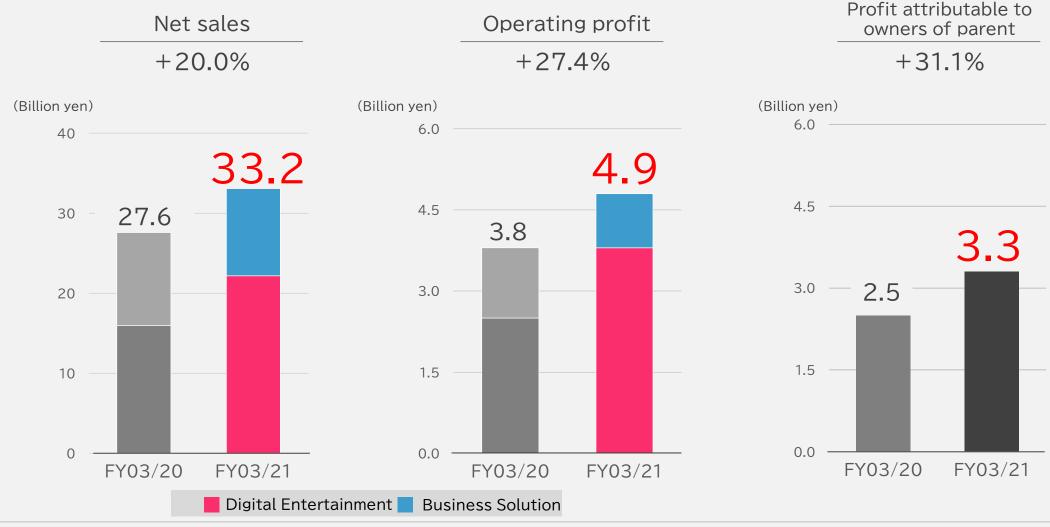
• Earnings Forecast for FY03/21

Initiatives for FY03/21

E-Comic Health IT



Significantly higher sales and profits, driven by strong e-comic performance



(Billion yen)

	Q2	Q2	YoY		
	FY03/20	FY03/21	Change	%	
Net Sales	27.6	33.2	+5.5	+20.0%	
Operating profit (Operating margin)	3.8 (9.8%)	4.9 (13.4%)	+1.0	+27.4%	
EBITDA	4.4	5.5	+1.0	+23.6%	
Ordinary profit	3.8	4.9	+1.0	+27.7%	
Profit attributable to owners of parent	2.5	3.3	+0.8	+31.1%	

Business Areas and Segment Structure

Digital Entertainment Group

Business Solution Group



Digital Entertainment

E-comic

·General consumers



Health IT

Package services for medical institutions

- ·Hospitals
- ·Pharmaceutical companies
- ·Nursing-care companies
- ·Health industry



Business Software

ERP Business package cloud services

- ·Companies
- Government offices
- ·Local governments

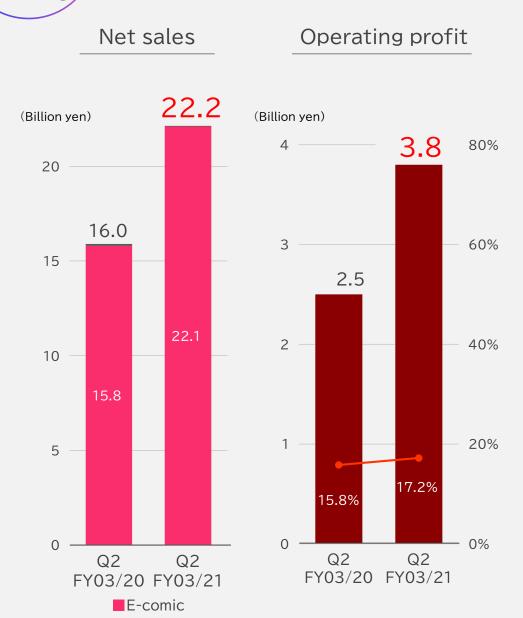


Enterprise Service Management

System integration for major companies

- •Textile manufacturers
- Trading companies
- ·Pharmaceutical wholesalers
- ·Mobile phone companies

Digital Entertainment Results (Consolidated)



(Bill	lion	yen)

	Q2	Q2	YoY		
	FY03/20	FY03/21	Change	%	
Net Sales	16.0	22.2	+6.1	+38.6%	
E-comic	15.8	22.1	+6.3	+39.8%	
Operating profit	2.5	3.8	+1.2	+50.9%	
(Operating margin)	(15.8%)	(17.2%)			

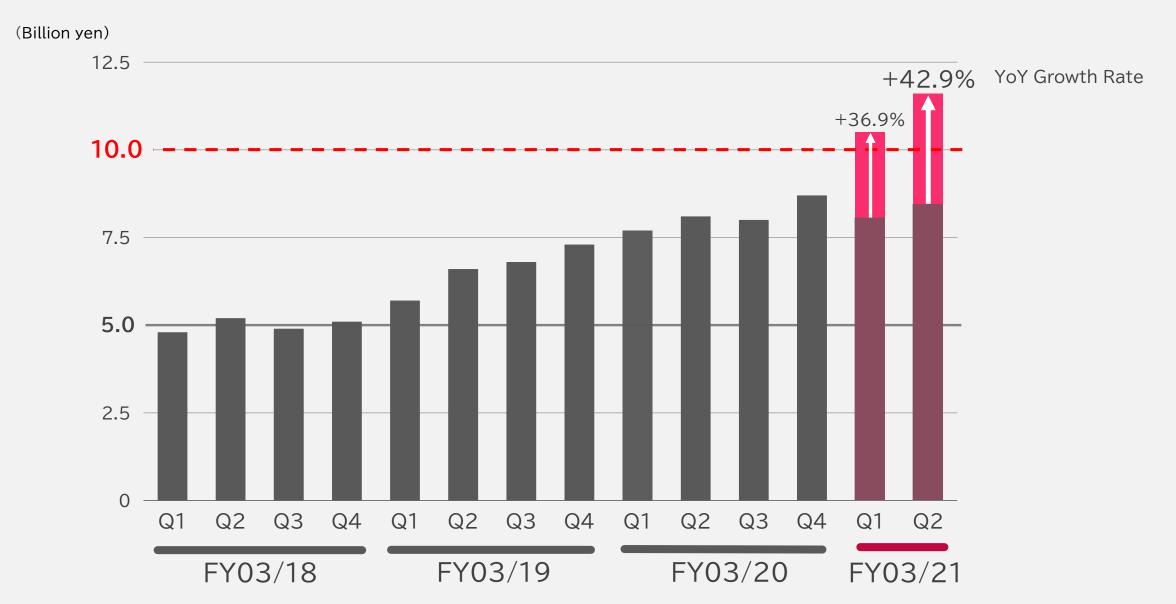
Net Sales

Significantly higher sales, driven by successful measures based on data analysis (free series, exclusive first-run distributions, original comics, etc.) and increased demand due to stay-at-home requests.

Operating profit

- ·Higher profits due to higher sales
- ·Hit original comic titles with high profit margins

Q2 FY03/21 Results of E-Comic Distribution Service

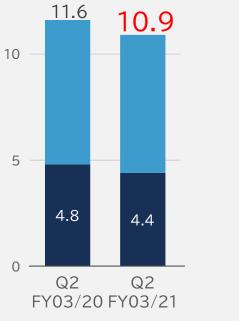


Business Solution Results (Consolidated)

(Billion yen)

_	Net Sales	Operatin	g profit_
(Billion yen) 20		(Billion yen) 4	80%
15 —		3 ————	60%

(Bittion)							
	Q2	Q2	YoY				
	FY03/20	FY03/21	Change	%			
Net Sales	11.6	10.9	(0.6)	(5.6%)			
Health IT	4.8	4.4	(0.4)	(8.5%)			
Operating profit (Operating margin)	1.3 (11.4%)	1.0 (9.9%)	(0.2)	(17.6%)			



■ Health IT



Net sales

Decrease in sales to hospitals as a reaction to the special demand in the previous year (prior to the tax code revision and consumption tax hike) and the impact of the COVID-19 pandemic, sales were firm in response to stronger sales activities and other measures on our part.

Operating profit

Lower profits due to lower sales

Sales and profits outperformed first-half plan

	1H Plan*
Net Sales	10.0
Operating profit	0.3
(Operating margin)	(3.0%)
*Announc	ed July 31 2020

Investments

(Billion yen)



Category	Main Details	Amount
Business Development	New business planning, research, demonstration tests, etc.	0.2
Equity Investment	Business partnership with company operating HR matching service for nursing professionals in Singapore, etc.	0.1
	E-comic (App development, Enhancement of server facilities, etc.)	
Capital Investment	Health IT (Drug Information, Clinical Information, Nursing Care, etc)	0.3
	GRANDIT	
	Other	
R&D Investment	AI, new technology research, DX, etc.	0.1

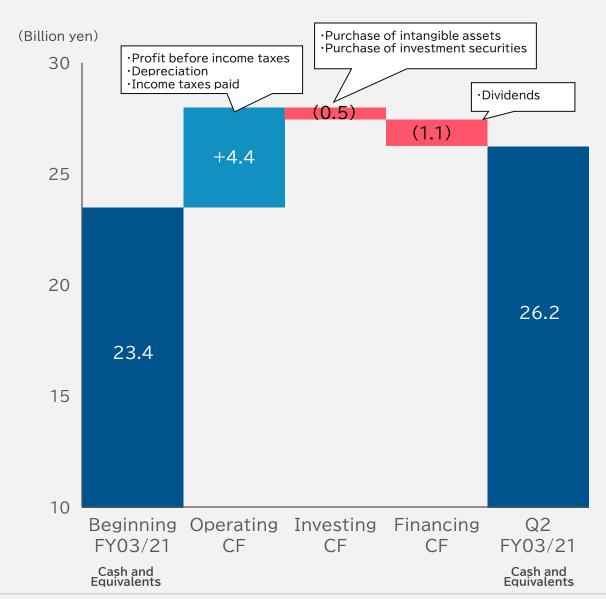
*Converted to consolidated subsidiary (e-comic distributor in Korea, nursing professional recruiter)

Balance Sheets (Consolidated)

(Billion yen,%)

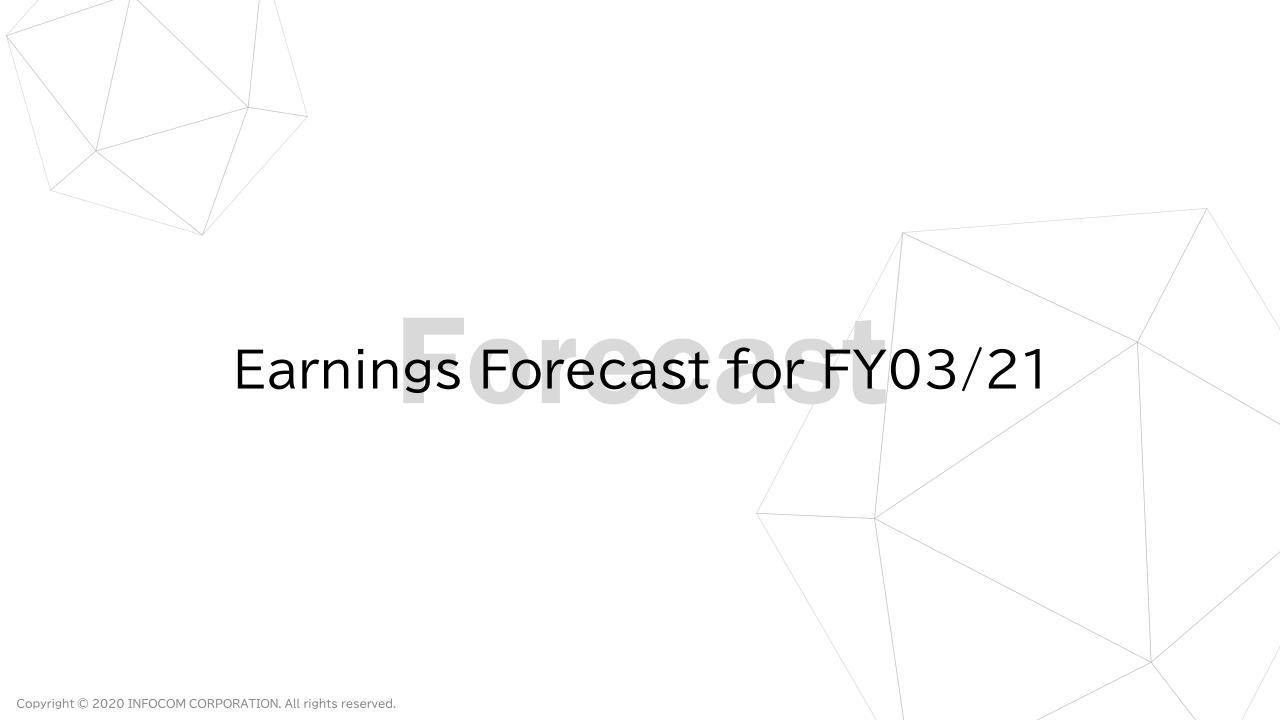
	FY0	3/20	2Q	2Q FY03/21		
	Amount	Composition Ratio	Amount	Compositon Ratio	YoY	Major Change Factors
Current Assets	36.4	75.8	38.9	74.3	+2.5	·Cash and deposits +2.7 ·Notes and accounts receivable - trade (0.7)
Fixed Assets	11.6	24.2	13.4	25.7	+1.8	·Goodwill (0.1) ·Investments and other assets +2.0
Total Assets	48.0	100.0	52.4	100.0	+4.3	
Current liabilities	11.8	24.5	11.8	22.5	+0.0	·Accounts payable - trade +0.3 ·Provision for bonuses (0.4)
Non-current liabilities	0.1	0.3	0.6	1.3	+0.5	
Total liabilities	11.9	24.8	12.4	23.8	+0.5	
Total net assets	36.1	75.2	39.9	76.2	+3.8	·Retained earnings +2.2
Total liabilities and net assets	48.0	100.0	52.4	100.0	+4.3	
Shareholders' equity ratio	77.2%		75.5%			

Cash Flows (Consolidated)



(Billion yen)

	Billion yen)		
	2Q FY03/20	2Q FY03/21	Change
Operating CF	3.0	4.4	+1.4
Investing CF	(1.6)	(0.5)	+1.1
Free CF	1.3	3.9	+2.6
Financing CF	(0.9)	(1.1)	(0.2)
Effects of exchange rate changes on cash and cash Equivalents	(0.0)	(0.0)	+0.0
Change in cash and cash Equivalents	0.3	2.7	+2.3
Cash and cash equivalents, beginning of period	20.1	23.4	+3.3
Cash and cash equivalents, end of quarter	20.5	26.2	+5.7



Earnings Forecast for FY03/21 (Consolidated)

(Billion yen)

	FY03/20 Results			FY	FY03/21 Forecast			YoY(%)		
	H1	H2	FY	H1	H2	FY	H1	H1	FY	
Net Sales	27.6	30.6	58.3	33.2	37.2	70.5	+20.0%	+21.5%	+20.8%	
Operating profit	3.8	4.3	8.2	4.9	5.5	10.5	+27.4%	+28.3%	+27.9%	
(Operating margin)	(14.0%)	(14.2%)	(14.1%)	(14.8%)	(15.0%)	(14.9%)				
EBITDA	4.4	4.9	9.3	5.5	5.9	11.5	+23.6%	+21.4%	+22.4%	
Ordinary income	3.8	4.3	8.2	4.9	5.5	10.5	+27.7%	+26.4%	+27.0%	
Profit attributable to owners of the parent	2.5	2.9	5.5	3.3	3.3	6.7	+31.1%	+11.9%	+20.9%	
Net income per share(yen)			101.32			122.37			+20.8%	
ROE			16.2%			17.1%			+5.7%	

Upward revision based on first-half results and outlook for core businesses

Earnings Forecast for FY03/21 (Consolidated) [Comparison with initial forecast]

(Billion yen)

	FY03/20	FY03/21	FY03/21	Cha	nge
	Results	Initial Forecast*	New Forcast	Intial Forecast	FY03/20
Net Sales	58.3	69.0	70.5	+1.5	+12.1
Operating profit	8.2	10.1	10.5	+0.4	+2.2
(Operating margin)	(14.1%)	(14.6%)	(14.9%)		
EBITDA	9.3	11.5	11.5	±0	+2.1
Ordinary income	8.2	10.1	10.5	+0.4	+2.2
Profit attributable to owners of the parent	5.5	6.6	6.7	+0.1	+1.1
Net income per share(yen)	101.32	120.58	122.37	+1.79	+21.06
ROE	16.2%	17.1%	17.1%	+0.0%	+0.9%

* Disclosure on July 31, 2020

Earnings Forecast for FY03/21 by segment (Consolidated)

[Digital Entertainment] (Billion yen)

	FY03/20 Results		FYC)3/21 Forec	ast	YoY(%)			
	H1	H2	FY	H1	H2	FY	H1	H2	FY
Net Sales	16.0	16.9	32.9	22.2	23.7	46.0	+38.6%	+40.3%	+39.5%
E-comic	15.8	16.7	32.6	22.1	23.5	45.7	+39.8%	+40.2%	+40.0%
Operating profit	2.5	2.4	4.9	3.8	4.1	8.0	+50.9%	+72.8%	+61.6%
(Operating margin)	(15.8%)	(14.3%)	(15.0%)	(17.2%)	(17.6%)	(17.4%)			

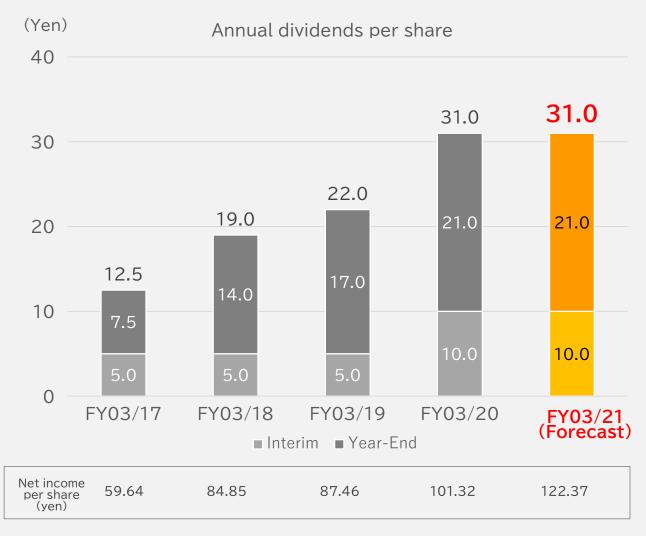
• Continued strong performance in the second half based on increased memberships in the first half

[Business Solution] (Billion yen)

	FY03/20 Results			FY03/21 Forecast			YoY(%)		
	H1	H2	FY	H1	H2	FY	H1	H2	FY
Net Sales	11.6	13.7	25.3	10.9	13.5	24.5	(5.6%)	(1.7%)	(3.5%)
Health IT	4.8	5.9	10.7	4.4	5.7	10.1	(8.5%)	(4.6%)	(6.3%)
Operating profit	1.3	1.9	3.2	1.0	1.4	2.5	(17.6%)	(26.8%)	(23.1%)
(Operating margin)	(11.4%)	(14.0%)	(12.8%)	(9.9%)	(10.4%)	(10.2%)			

- ♦ Lead time for hospital projects are expected to take longer, resulting in heavier weighting to Q4 than in normal years. Progress as normal in main business for radiation departments.
- Capture IT demand and generate firm sales through corporate web conferences, online seminars, etc.

Shareholder Returns



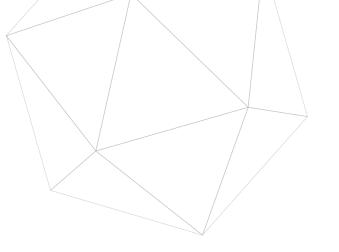
◆Dividends

Implement FY20 interim dividend of 10 yen per share Implement year-end dividend of 21 yen, resulting in a projected full-year dividend of 31 yen (dividend payout ratio of 25.3%)

♦Shareholder Benefits

Provided to shareholders owning at least one trading unit per the register of shareholders as of September 30, 2020 (announcement scheduled for November 30)

^{*} Dividends per share and net income per share reflect stock split performed on March 1, 2019





E-Comic Health IT

Growth Driver Strategies [E-comic]

1. Marketing measures

- New free daily series releases attract more customers
- Improve accuracy of recommendations using data analysis, AI

2. Expanded content

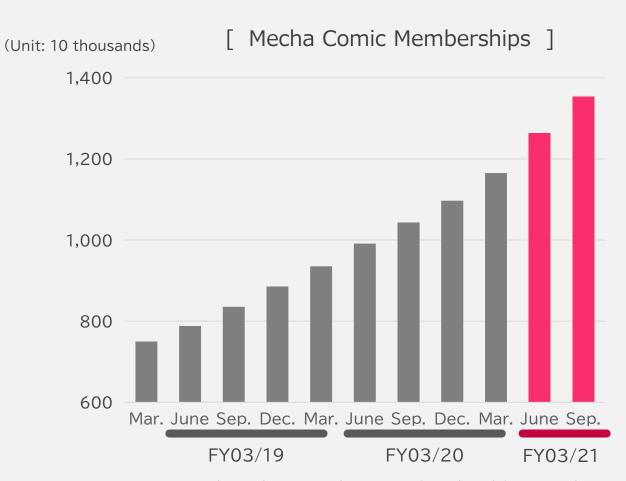
 Expand exclusive first-run distributions, original comic titles

3. Improve infrastructure for business growth

Full app redesign

4. Develop new markets

- Overseas expansion
- M&A



Total members: Combination of paid and free members

Growth Driver Strategies [Health IT]

New Fields

- 1. Launch business in health-related fields
 Launch corporate and individual healthrelated services
- 2. Overseas expansion
 Roll out systems for hospitals in Southeast
 Asia Launch new services

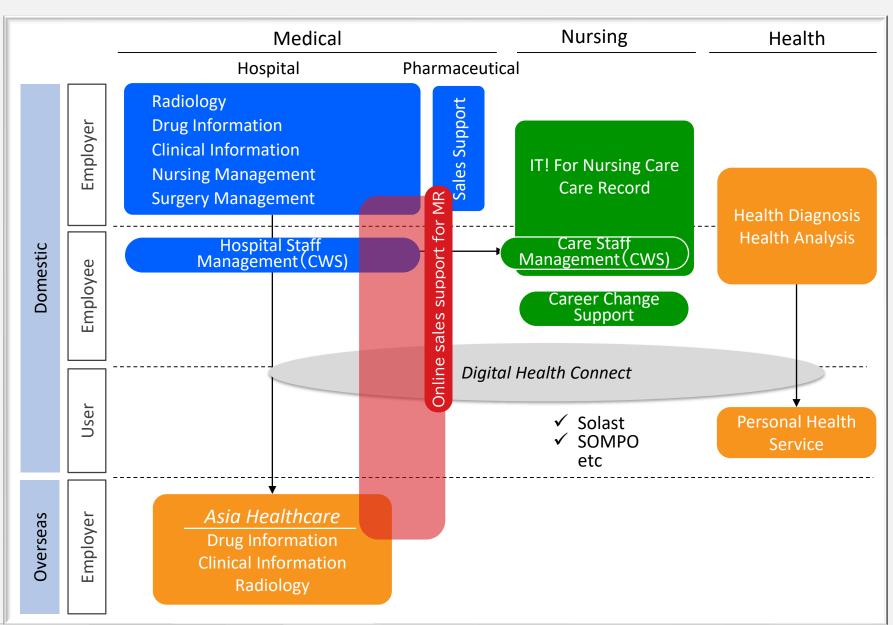
Focus Businesses

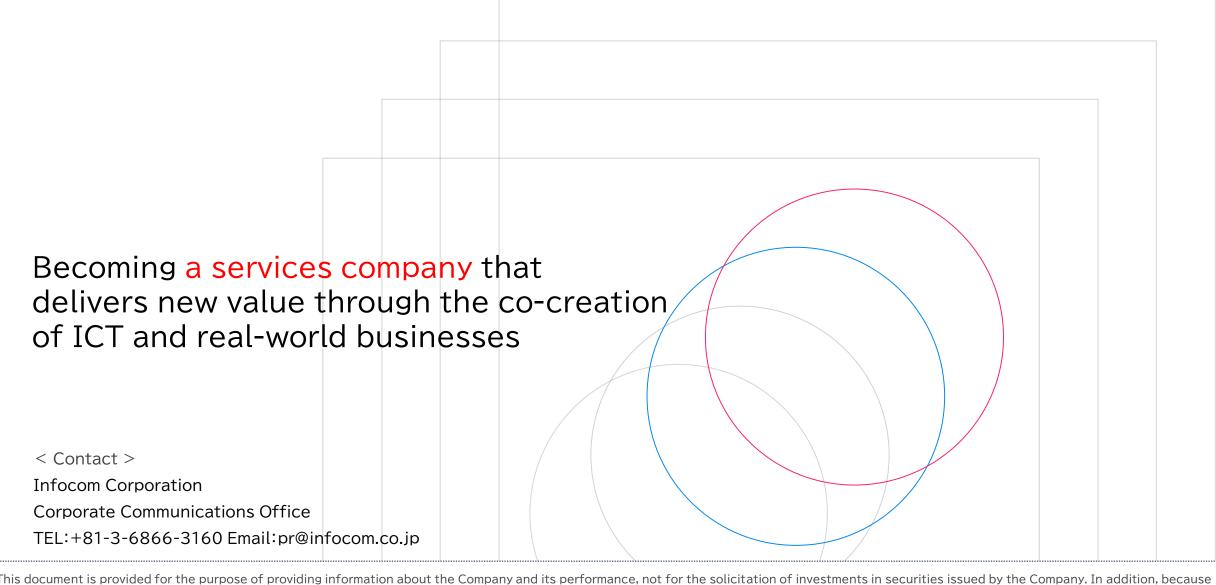
3. Expand businesses in nursing care-related fields
Expand career change support,
IT! for Nursing Care,
employee management systems

Existing Fields

Remote Field

- 4. Introduce online services
 - Online sales support for MR
 - Online medical treatment Other





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